This is Exhibit O referred to in the Affidavit of Peter D Scott sworn before me this 12<sup>th</sup> day of July 2016

A Commissioner for Oaths in and for Alberta

KELLY J. BOURASSA Barrister and Solicitor **CORPORATE ACCESS NUMBER: 2018633590** 

## Government of Alberta ■

**BUSINESS CORPORATIONS ACT** 

# CERTIFICATE OF INCORPORATION

1863359 ALBERTA LTD. WAS INCORPORATED IN ALBERTA ON 2014/11/27.



#### Articles of Incorporation

Name of Corporation	Business Corporations Ac Section
863359 Alberta Ltd.	
. The classes of shares, and any maximum num	ber of shares that the corporation is authorized to issue:
See Schedule "A" attached hereto.	
De Belledate 11 annoned floreto.	
	·
. Restrictions on share transfers (if any):	
No shares in the capital of the Corporation shall be consent to be signified by a resolution passed by	be transferred without the express consent of the directors, such the Board.
	÷
. Number, or minimum and maximum number, o	of directors that the corporation may have:
Minimum: 1, Maximum: 10	
<ul> <li>If the corporation is restricted FROM carrying business, specify the restriction(s):</li> </ul>	on a certain business, or restricted TO carrying оп a certain
None.	
	FILED
o. Other rules or provisions (if any):	NOV 2 7 2014
See Schedule "B" attached hereto.	·
See Schedule B allached hereto,	McCarthy Tétrault LLP Calgary, Alberta
	Cargary, Arocita
	Per:
** = = = = = = = = = = = = = = = = = =	2014/11/27 (ear / Month / Day
incorporators	
Name of Person Authorizing (please print)	Address: (including postal code)
Annie Belecki	2800, 525 - 8th Avenue SW
Identification  **Europe Belear  **The Belea	Calgary, AB T2P 1G1
Name of Person Authorizing (please print)	Address: (including postal code)
Identification	
Name of Person Authorizing (please print)	Address: (including postal code)
Identification	
Name of Person Authorizing (please print)	Address: (including postal code)

This information is being collected for the purposes of corporate registry records in accordance with the Business Corporations Act. Questions about the collection of this information can be directed to the Freedom of Information and Protection of Privacy Coordinator for the Alberta Government, Box 3140, Edmonton, Alberta T5J 2G7, (780) 427-7013.

Identification

#### SCHEDULE "A"

#### SHARE STRUCTURE

The authorized capital of the Corporation shall consist of an unlimited number of common shares. The holders of the common shares are entitled:

- A. To vote at all meetings of shareholders, except meetings at which only holders of a specified class of shares are entitled to vote;
- B. To receive any dividend declared by the Corporation on the common shares; and
- C. To receive the remaining property of the Corporation upon dissolution, liquidation or winding-up of the Corporation.

#### SCHEDULE "B"

#### OTHER PROVISIONS

The directors may, between annual general meetings, appoint one or more additional directors of the Corporation to serve until the next annual general meeting, but the number of additional directors shall not at any time exceed 1/3 of the number of directors who held office at the expiration of the last annual general meeting of the Corporation.

Meetings of shareholders may be held outside of Alberta.

#### **Incorporate Alberta Corporation - Registration Statement**

Alberta Registration Date: 2014/11/27

Corporate Access Number: 2018633590

Service Request

22436112

Number:

Alberta Corporation

Numbered Alberta Corporation

Type:

Legal Entity Name: 186

1863359 ALBERTA LTD.

French Equivalent

Name:

Nuans Number: Nuans Date: French Nuans Number:

French Nuans Date:

REGISTERED

ADDRESS Street:

2800, 525 - 8TH AVENUE SW

Legal Description:

City:

**CALGARY** 

Province:

**ALBERTA** 

Postal Code:

T2P 1G1

RECORDS

ADDRESS
Street:

2800, 525 - 8TH AVENUE SW

Legal Description:

City:

**CALGARY** 

Province:

**ALBERTA** 

Postal Code:

T2P 1G1

ADDRESS FOR

SERVICE BY MAIL

Post Office Box:

City:

Province:

Postal Code:

Internet Mail ID:

Share Structure:

SEE SCHEDULE "A" ATTACHED HERETO.

Share Transfers

NO SHARES IN THE CAPITAL OF THE CORPORATION SHALL BE

TRANSFERRED WITHOUT THE EXPRESS CONSENT OF THE

Restrictions:

DIRECTORS, SUCH CONSENT TO BE SIGNIFIED BY A RESOLUTION

PASSED BY THE BOARD

Number of

Directors:

Min Number Of

Directors:

1

Max Number Of

Directors:

10

**Business Restricted** 

To:

NONE

**Business Restricted** 

From:

NONE

Other Provisions:

SEE SCHEDULE "B" ATTACHED HERETO

Professional

Endorsement

Provided:

**Future Dating** 

Required:

Registration Date:

2014/11/27

#### Director

Last Name:

**BELECKI** 

First Name:

**ANNIE** 

Middle Name:

Street/Box Number: 2800, 525 - 8TH AVENUE SW

City:

CALGARY

Province:

**ALBERTA** 

Postal Code:

T2P 1G1

Country:

Resident Canadian: Y

Last Name:

LAPRADE

First Name:

RENE

Middle Name:

Street/Box Number: 2800, 525 - 8TH AVENUE SW

City:

CALGARY

Province:

ALBERTA

Postal Code:

T2P 1G1

Country:

Resident Canadian: Y

Last Name:

SCOTT

First Name:

PETER

Middle Name:

D.

Street/Box Number: 2800, 525 - 8TH AVENUE SW

City:

CALGARY

Province:

ALBERTA

Postal Code:

T2P 1G1

Country:

Resident Canadian: Y

Last Name:

WRIGHT

First Name:

JOHN

Middle Name:

D.

Street/Box Number: 2800, 525 - 8TH AVENUE SW

City:

CALGARY

Province:

ALBERTA

Postal Code:

T2P 1G1

Country:

Resident Canadian: Y

#### Attachment

Attachment Type	Microfilm Bar Code	Date Recorded
Other Rules or Provisions	ELECTRONIC	2014/11/27
Share Structure	ELECTRONIC	2014/11/27

Registration Authorized By: ANNIE BELECKI

DIRECTOR

#### **Articles of Incorporation** For 1863359 ALBERTA LTD.

Share Structure: SEE SCHEDULE "A" ATTACHED HERETO.

NO SHARES IN THE CAPITAL OF THE CORPORATION SHALL BE

Restrictions:

Share Transfers TRANSFERRED WITHOUT THE EXPRESS CONSENT OF THE DIRECTORS, SUCH CONSENT TO BE SIGNIFIED BY A RESOLUTION PASSED BY THE

BOARD

Number of Directors:

Min Number of

Directors:

1

Max Number of

Directors:

10

**Business** 

Restricted To:

NONE

Business

Restricted From: NONE

Other

**Provisions:** 

SEE SCHEDULE "B" ATTACHED HERETO

Registration Authorized By: ANNIE BELECKI DIRECTOR

#### SCHEDULE "A"

#### Share Structure

The authorized capital of the Corporation shall consist of an unlimited number of common shares. The holders of the common shares are entitled:

- A. To vote at all meetings of shareholders, except meetings at which only holders of a specified class of shares are entitled to vote;
- B. To receive any dividend declared by the Corporation on the common shares; and
- C. To receive the remaining property of the Corporation upon dissolution, liquidation or winding-up of the Corporation.

#### SCHEDULE "B"

#### Other Provisions

The directors may, between annual general meetings, appoint one or more additional directors of the Corporation to serve until the next annual general meeting, but the number of additional directors shall not at any time exceed 1/3 of the number of directors who held office at the expiration of the last annual general meeting of the Corporation.

Meetings of shareholders may be held outside of Alberta.

#### PILED NOV 2 7 2014

#### McCarthy Tétrault LLP Calgary, Alberta

### Notice of Directors or Notice of Change of Directors

Business Corporations Act Sections 106, 113 and 289

Рет:	and the second of the second property of the second property and the second pr		
1. Name of Corporation	2.	Alberta Corporat Access Number	е
しなしなみらり Alberta Ltd.		2018633	590
3. The following persons were appointe	ed Director(s) on	_ ;	
Name of Director (Last, First, Second)	Malling Address (including postal cod	e)	Are you a resident Canadian?
See attached Schedule "A"			Yes No
4. The following persons ceased to hole	d office as Director(s) onyear/ month / day	· · · · · ·	<u>.</u>
Name of Director (Last, First, Second)	Mailing Address (Including po	istal code)	
		<u> </u>	
	·	·	
5. As of this date, the Director(s) of the	corporation are:		
Name of Director (Lest, First, Second)	Mailing Address (including postal co	de)	Are you a resident Canadian?
Wright, John, D.	2800, 525 - 8th Avenue SW, Calgary, AB,	T2P 1G1	Yes No
Scott, Peter, D.	2800, 525 - 8th Avenue SW, Calgary, AB,	T2P 1G1	
Belecki, Annie	2800, 525 - 8th Avenue SW, Calgary, AB,	T2P 1G1	
LaPrade, Rene	2800, 525 - 8th Avenue SW, Calgary, AB,	T2P 1G1	
6. To be completed only by Alberta Co Are at least 1/4 of the members of the		'es 🗌 No	
Anine Belock	Annie Belecki	2014/11	/27
Authorized Signature (applicable for non-profit companies only)	Name of Person Authorizing (please print)	Date	
-		Incorporator	
Telephone Number (daytime)	ldentification not applicable for non-profit companies)	Title (please print)	-

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#### SCHEDULE "A"

## TO NOTICE OF DIRECTORS 186359 ALBERTA LTD.

#### 

Name of Director (Last, First, Second)	Malling Address (including postal code)		Are you a resident Canadian?	
		Yes	No	
Wright, John, D.	2800, 525 – 8th Avenue SW, Calgary, AB, T2P 1G1	X		
Scott, Peter, D.	2800, 525 – 8th Avenue SW, Calgary, AB, T2P 1G1	X		
Belecki, Annie	2800, 525 - 8th Avenue SW, Calgary, AB, T2P 1G1	X		
LaPrade, Rene	2800, 525 – 8th Avenue SW, Calgary, AB, T2P 1G1	X		

## NOV 2 7 2014 McCarthy Tetrault LLP Calgary, Alberta

#### Notice of Address or Notice of **Change of Address**

**Business Corporations Act** 

	of Corporation			2. Cor	porate Access Numb
	186359 Albert	a Ltd.	. 🗸	20	18633590
		-			
Addres	ss of Registered Office (P	.O. Box numbe	r can only be used by a So	ociety)	
	Street		City / Town	Province	Postal Code
3300, 4	421 - 7th Avenue SW		Calgary	AB	T2P 4K9
OR	Legal Land Description	Section	Township	Range	Meridian
			,		, , , , , , , , , , , , , , , , , , ,
Record	ds Address (P.O. Box numb	per cannot be u			
	Street		City / Town	Province	Postal Code
2800,	525 - 8th Avenue SW		Calgary	AB	T2P 1G1
OR	Legal Land Description	Section	Township	Range	Meridian
OR	Legal Land Description	Section	Township	Ranga	Meridian
Addre	ess for Service by Mail (if 6	different from It	am 3)	Range	Meridian
Addre		different from It	am 3)	Ranga Province	Meridian Postal Code
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	ess for Service by Mail (if a	different from It	am 3) tions carefully.		
Addre NOTE:	ess for Service by Mail (if o	different from It	am 3) tions carefully.	Province	Poslel Code
Addre NOTE:	ess for Service by Mail (if a	different from It	am 3) tions carefully. City / Town	Province	